



**Los Angeles Department of
Water and Power**

**INTEGRATED RESOURCE
PLAN**

*Presented to: Senate Energy, Utilities and
Communications Committee*

November 19, 2003



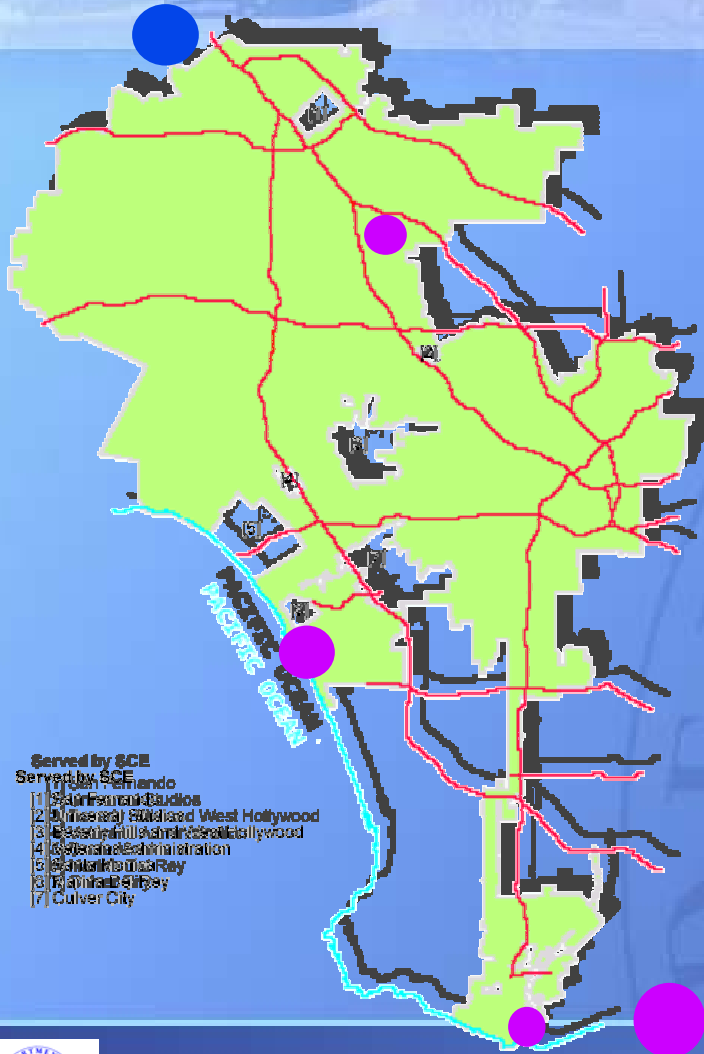
Overview

- **LADWP Power System Background**
- **Goals and Achievements of LADWP Integrated Resource Plan**
- **Risk Management and IPP Unit 3**
- **Considerations of Renewable Portfolio Standard for LADWP**
- **LADWP Future Outlook**



LADWP System

- Largest municipal utility in US
- 465 sq. mile service territory: LA & Owens Valley
- 3.8 million residents
- 7000 MW generation capacity: hydro, coal, natural gas, nuclear, and renewables
- 25,000 GWH production
- Extensive transmission & distribution network

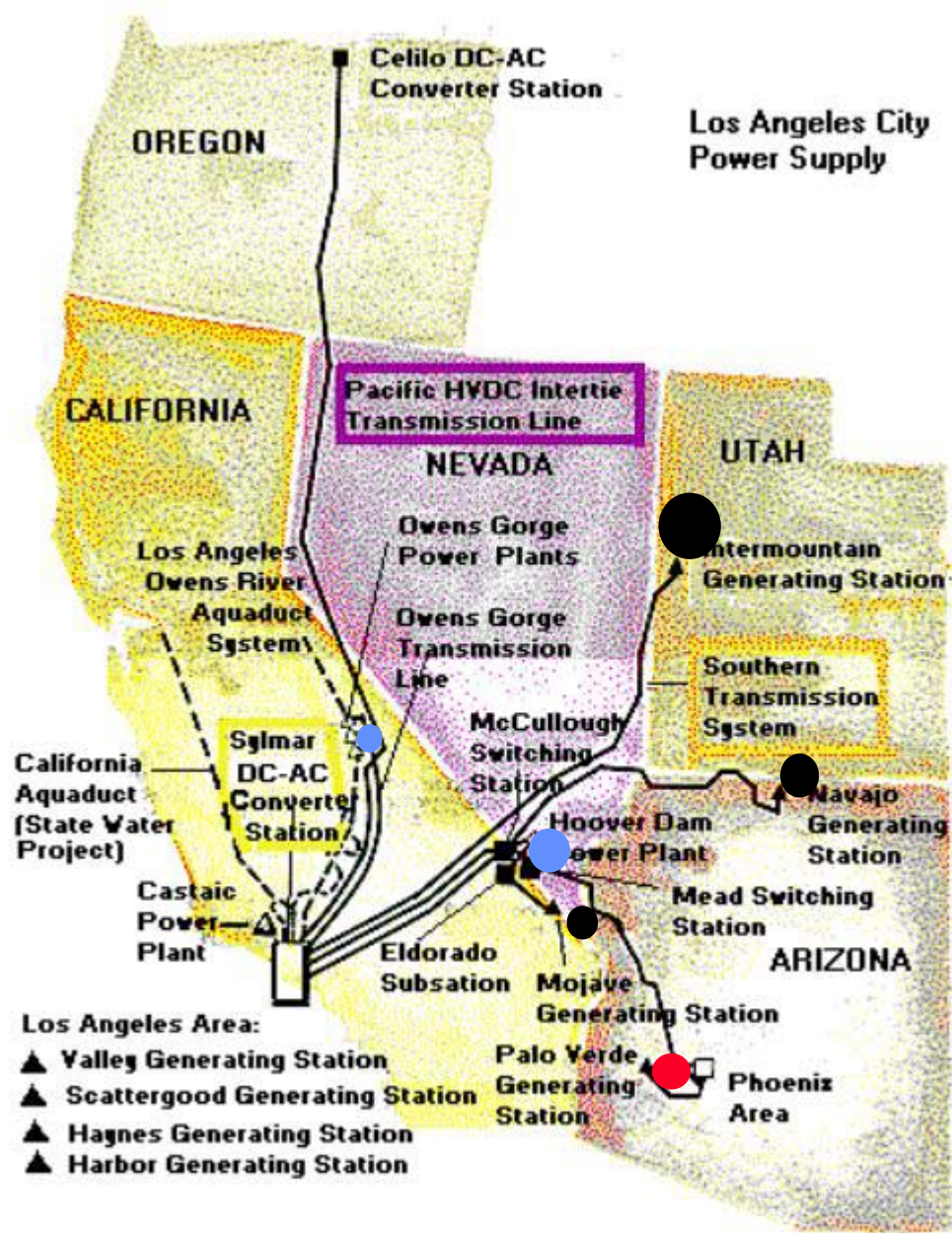


Served by SCE
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1) Burbank Studios
2) Universal Studios West Hollywood
3) Universal Studios Hollywood
4) Universal Administration
5) Universal City
6) Universal City
7) Culver City





LADWP Resources



The logo for the Los Angeles Department of Water and Power (LADWP) is positioned at the top of the slide. It features the letters 'LADWP' in a large, blue, serif font. The letters are filled with a semi-transparent image of the Los Angeles city skyline, showing various skyscrapers and buildings.

Goals and Achievements of LADWP Integrated Resource Plan

The Integrated Resource Plan (IRP)

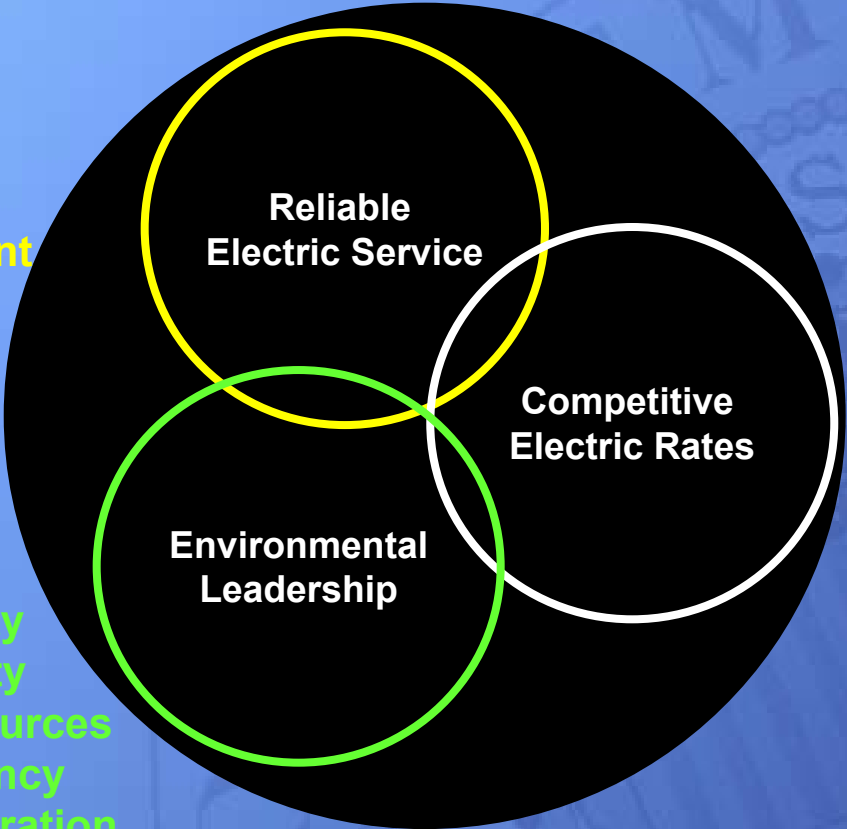
- **IRP is a blueprint that defines future resource plan and development activities of a utility and is developed through a comprehensive planning process.**
- **In August 2000 the City Council adopted the LADWP's 2000 IRP.**
- **The 2000 IRP is the basis for the ongoing LADWP resource development activities.**



LADWP Strategic Objectives

Service Obligation
Resource Adequacy
Reliability Standards
Energy Risk Management

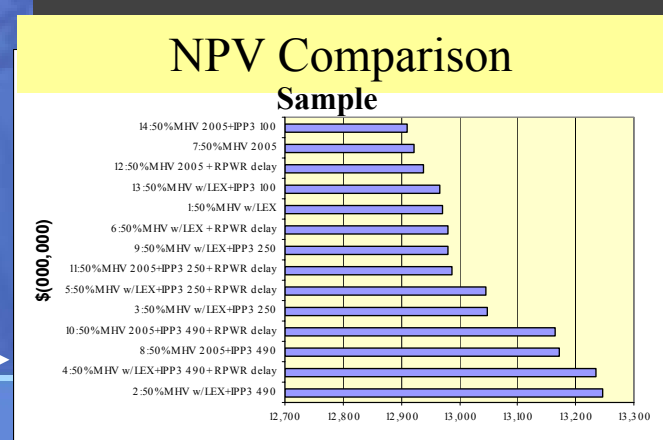
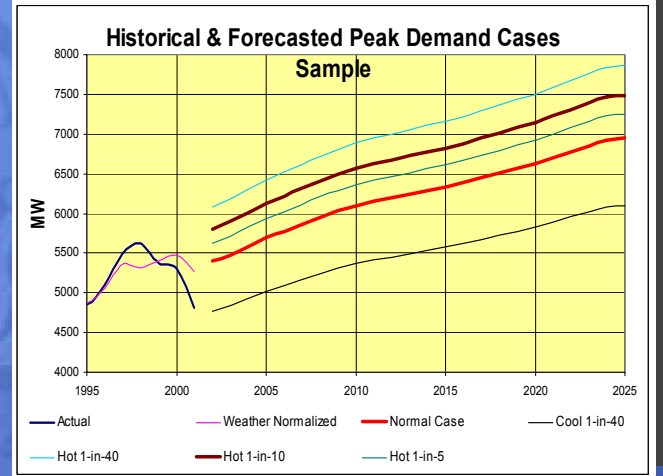
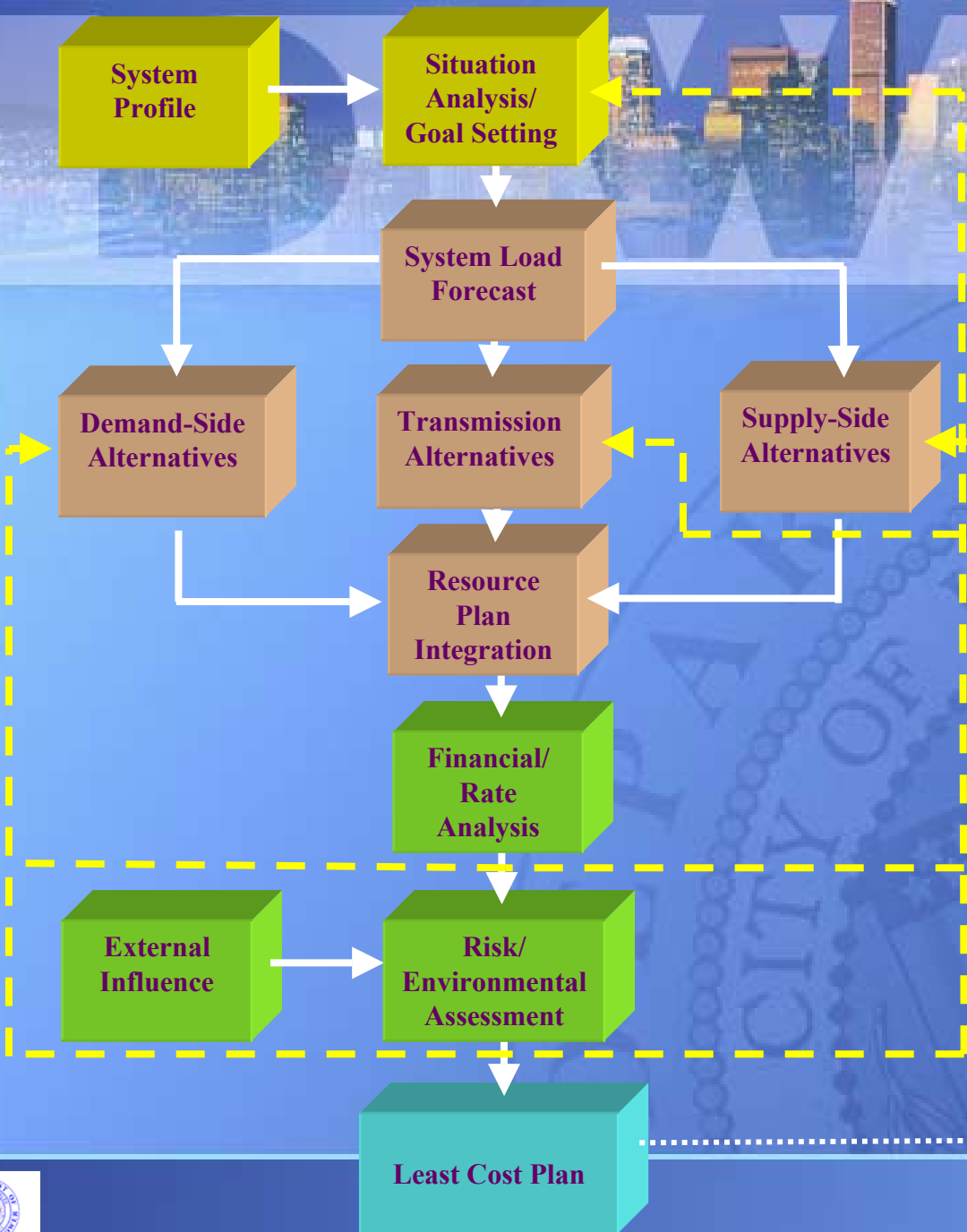
Air Quality
Water Quality
Fuel Diversity
Renewable Resources
Energy Efficiency
Distributed Generation



Electric Rate
Financial Stability
Contribution to City
Economic Development



Integrated Resource Planning Process



IRP Goals (1)

- **Continue to be self-sufficient in serving the City's customers (native load).**
- **Provide sufficient generation reserves to meet system reliability requirements.**
- **Install quick-start natural gas combustion turbine units to support super peak energy uses.**
- **Enhance black-start capability to mitigate system blackout impacts.**

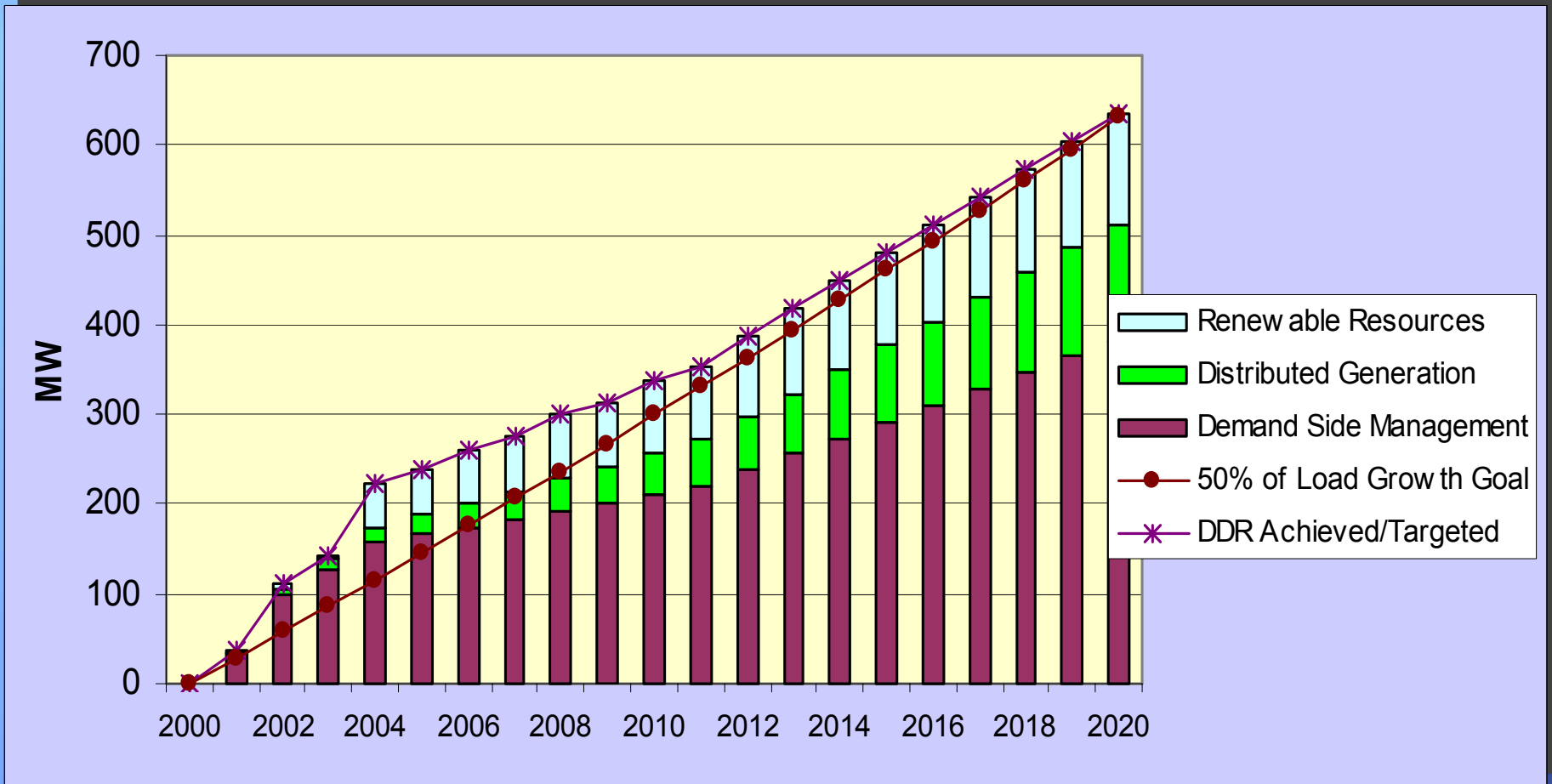
IRP Goals (2)

- **Meet 50% of load growth with conservation & energy efficiency, distributed generation, and renewable resources.**
- **Reduce CO₂ emissions to 5 percent below 1990 levels by 2008-12.**
- **Support the City's Climate Action Plan of 30% CO₂ reduction by 2010.**
- **Install emission controls to reduce NO_x in the LA Basin.**

IRP Goals (3)

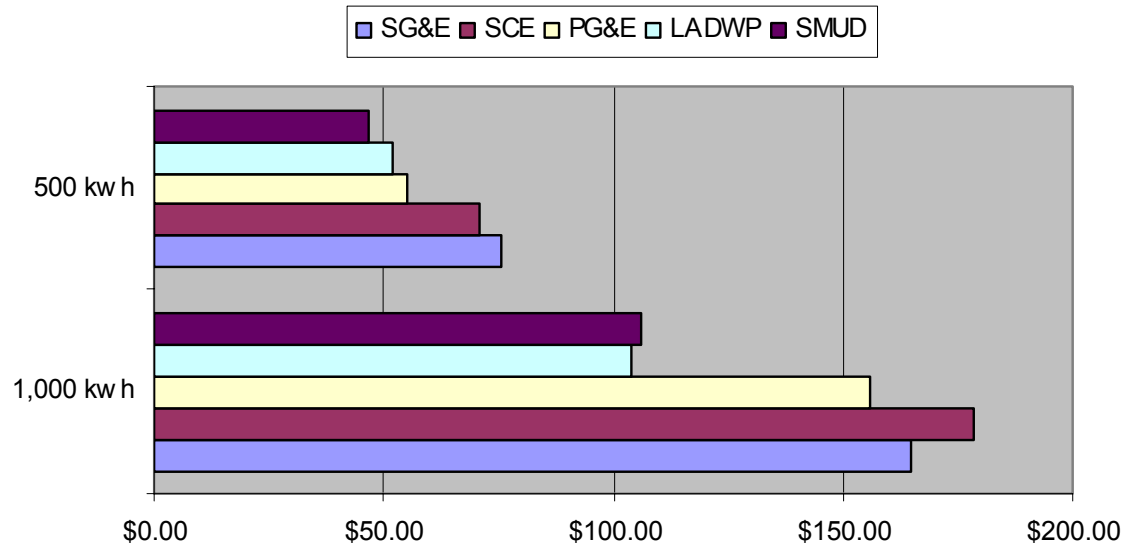
- **Repower Basin generation to increase generation efficiency by 30% and provide substantial emission reduction.**
- **Divest 158 MW of Mohave interest.**
- **Maintain stable electric rate and transfer to the City.**

Meeting 50% of Load Growth with DSM, DG & Renewable Resources

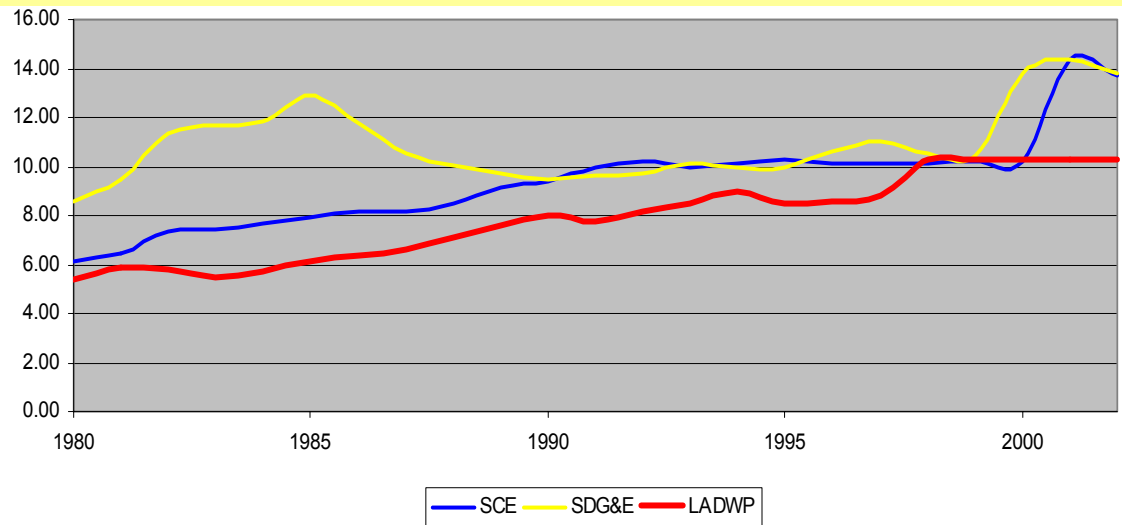


Low & Stable Electric Rate

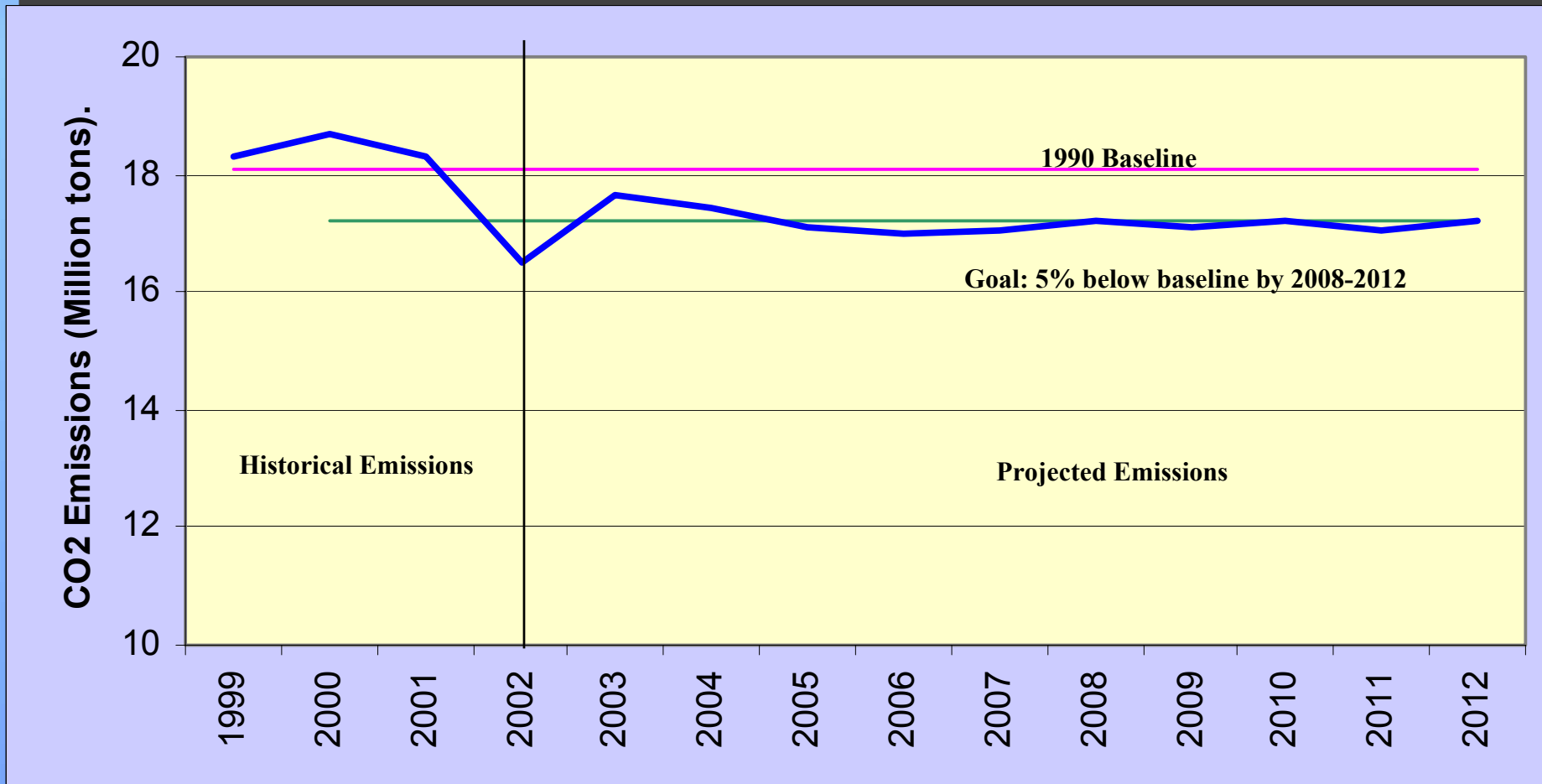
Monthly Electric Bill (\$/MW)



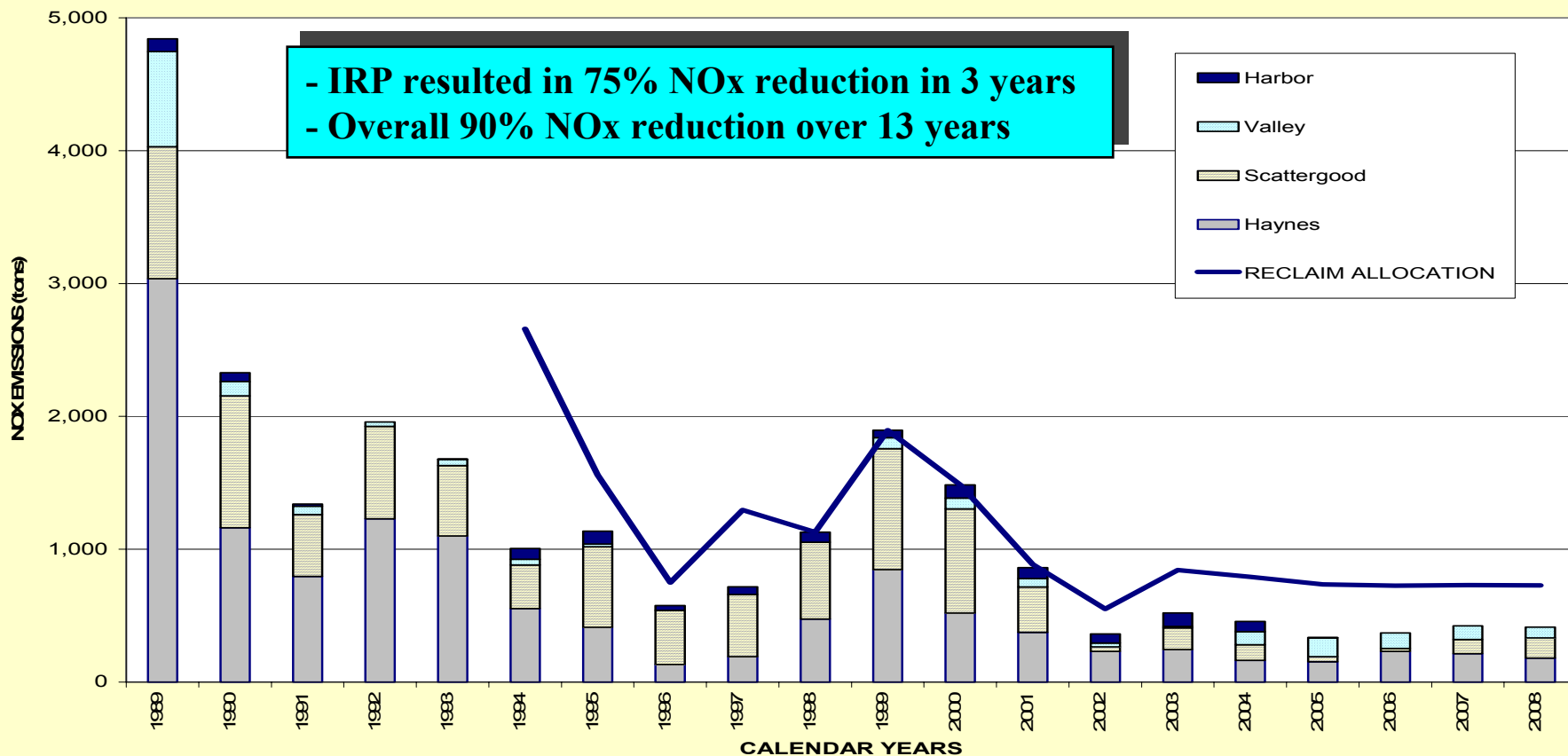
System Average Rate (cents/KWh)



Projected Decrease in CO₂ Emissions



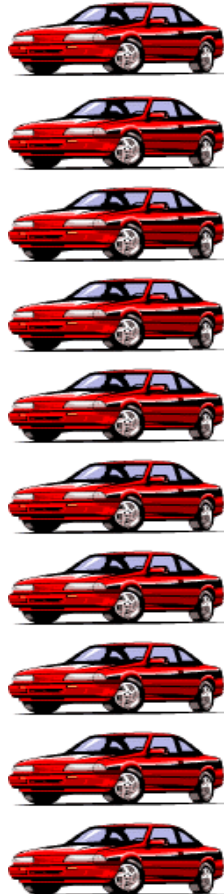
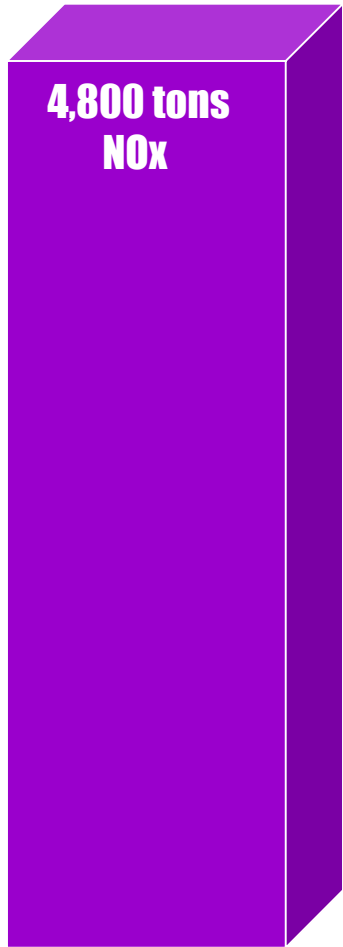
Basin Generation NOx Emissions



NOx Emission Reduction

1989

2002



Equivalent to
Removing
230,000 Cars
from the Road




= 25,000 cars



J.D. Power & Associates Award

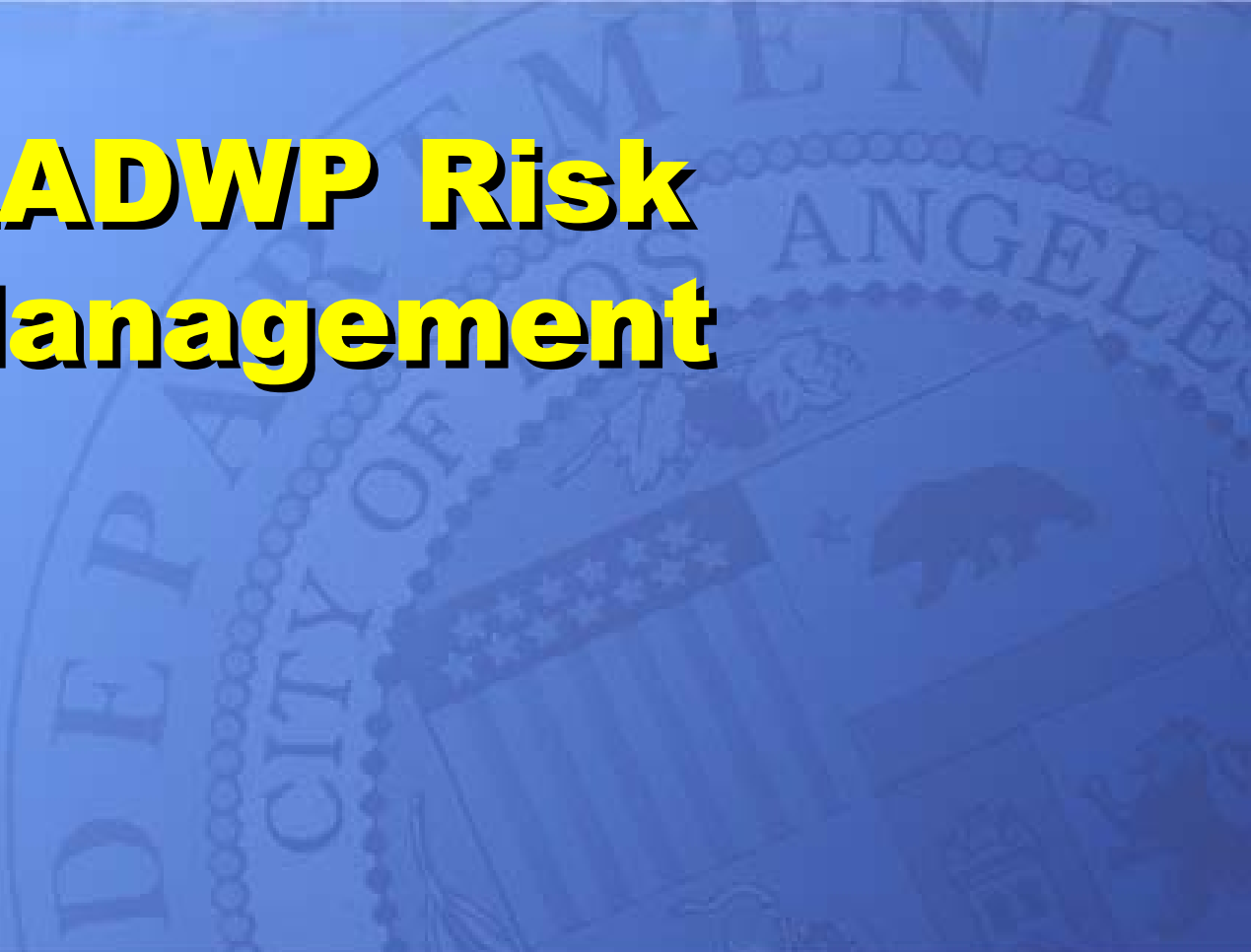
- **LADWP ranks first in the Western U.S. in J.D. Power Mid Size Business Customer Satisfaction Study**
- **Second year in-a-row**
- **LADWP ranked the highest in several key areas, including: Power Quality and Reliability; Price and Value; Company Image; Billing and Payment; and Customer Service**





The top of the slide features the letters 'LADWP' in a large, blue, semi-transparent font. Each letter is filled with a different view of the Los Angeles city skyline, including various skyscrapers and buildings.

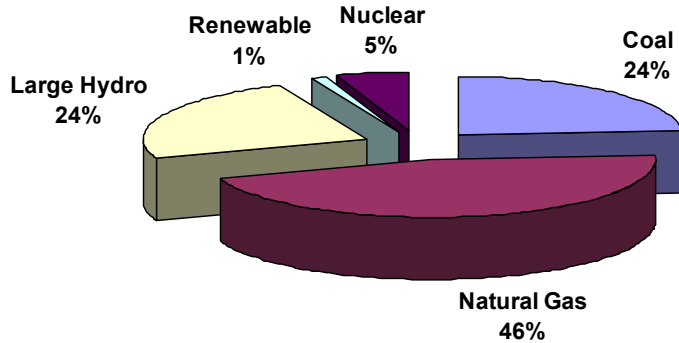
LADWP Risk Management



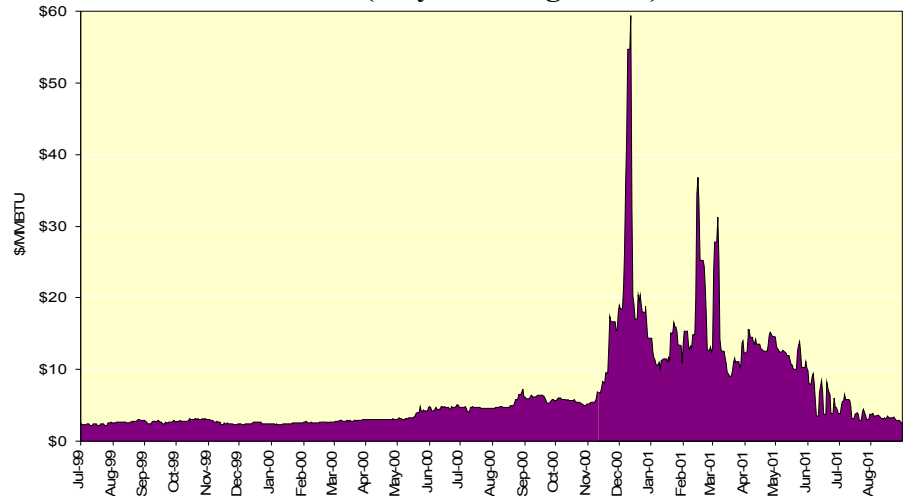
The background of the slide is a solid blue color. In the lower half, there is a large, faint, circular seal of the City of Los Angeles. The seal contains the text 'DEPARTMENT OF WATER SUPPLY' at the top, 'CITY OF LOS ANGELES' at the bottom, and '1850' at the very bottom. The seal also features a central emblem with a bear and a star.

Fuel Price Sensitivity

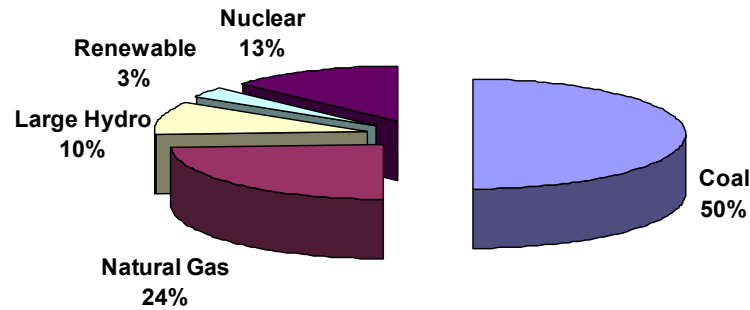
Generation Capacity



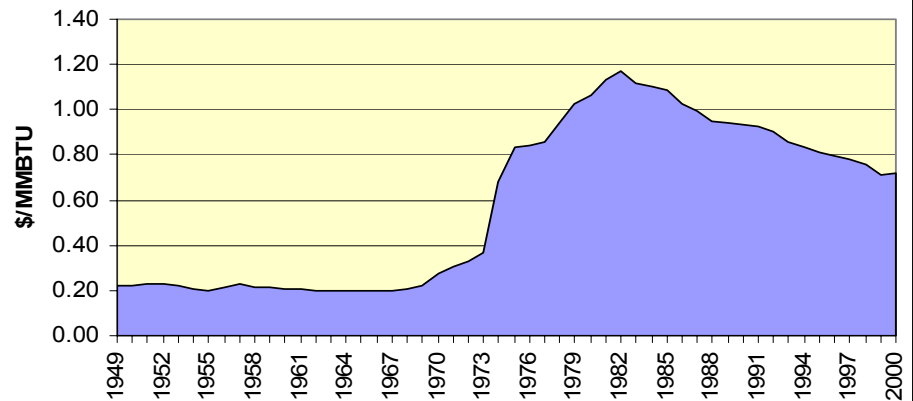
Gas Prices (July 99 – August 01)



Energy Production



Historical Coal Price History



Natural Gas Risk Management Program

- **Approved by City Council August 2002.**
- **Purpose is to minimize exposure to price volatility**
 - **Rate stability**
 - **City transfer**
- **Hedge up to 75 percent of annual gas requirements.**
 - **Financial hedges of up to \$15 million/yr.**
 - **Physical gas**



Coal Resource Risk Management

- **Uncertainty of Mohave generation station (158 MW)**
- **Uncertainty of IPP excess power contract recall (300 MW)**

Consideration for IPP Unit 3

- To extend existing contract beyond 2027
- Permanently set power recall level of the excess power contract
- Replace power loss from excess power contract recall
- Monetize existing “common facilities”
- Establish equity position on Unit 3.

The top of the slide features the letters 'LADWP' in a large, blue, semi-transparent font. Each letter contains a different view of a city skyline, likely Los Angeles, with various skyscrapers and buildings. The background of the entire slide is a solid blue color with a faint, large watermark of the City of Los Angeles seal. The seal includes the text 'CITY OF LOS ANGELES' and 'DEPARTMENT OF WATER AND POWER' around the perimeter, and a central emblem featuring a bear and a ship.

Considerations of Renewable Portfolio Standard for LADWP

SB 1078 Renewable Portfolio Standard Program

- **IOU's are required to supply 20% of their load from eligible renewable resources by year 2017 (Subject to funding availability)**
- **Funding for above market costs for renewables are limited to \$135 million/year for the three major IOUs in the state**
- **SB1078 excludes municipal utilities from the 20% requirement**



SB 1078 RPS Program Municipal Application

- **The bill does require the governing body to implement and enforce an RPS that “recognizes the intent of the legislature to encourage renewable resources, subject to other critical considerations, such as rates, reliability, financial resources and environmental improvements.”**

LADWP Renewable Resource Investments (1)

- **Installed 6.7 MW of Photovoltaics, 1.9 MW of microturbines, and 0.95 MW of fuel cells in 2000-2003**
- **Modernizing the San Francisquito Power Plant 2, a 17 MW hydro plant to be in-service by 2005**
- **Developing 120 MW of wind power**



LADWP Renewable Resource Investments (2)

- **Processing a power purchase agreement for 40 MW from a biomass (energy generation from digestion/biogas) facility**
- **Assessment of 30 MW of geothermal resource**
- **Conducting feasibility assessment for 4 MW of small hydro in the LADWP water system**
- **10 year, \$150 million commitment for solar (photovoltaic) programs**



LADWP Renewable Resource Investments (3)



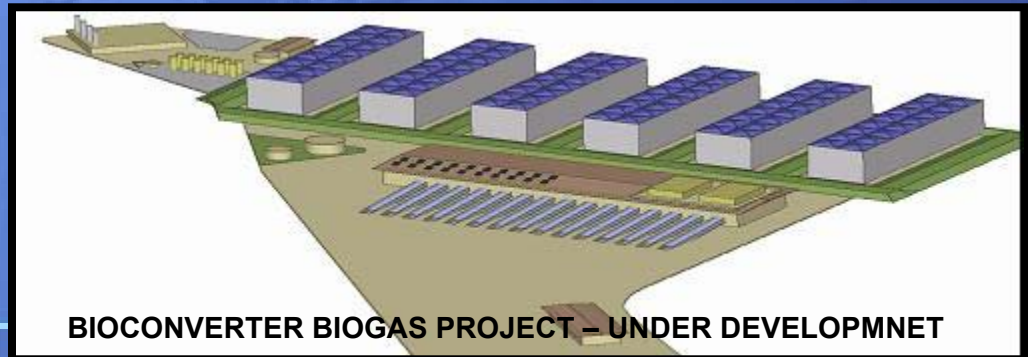
LOPEZ CANYON MICROTURBINES USING LANDFILL GAS



PINE TREE WIND DEVELOPMENT PROJECT – UNDER DEVELOPMENT



JFB INSTALLED PHOTOVOLTAIC PANELS



BIOCONVERTER BIOGAS PROJECT – UNDER DEVELOPMENT



LADWP Actions to Achieve Emission Reductions (1)

- **Divestiture of Colstrip generating station contract for 105 MW**
- **Divestiture of 50% of LADWP's ownership in Mohave totaling 158 MW**
- **Reduction of over 150 MW of peak load demand through conservation and energy efficiency programs since 2000**
- **Installation of 280 MW of peaking units**



LADWP Actions to Achieve Emission Reductions (2)

- **Installed four Selective Catalytic Reduction devices on our large in-basin units**
- **Four repowering projects to replace 10 in-basin generating units**
- **The first two repowerings will be in service in early 2004 and 2005**
- **Repowering will create over 1000 construction jobs**
- **“Trees for a green LA” program, with a goal of planting 200,000 trees**



LADWP Actions to Achieve Emission Reductions (3)

- **Modernization of Castaic pumped hydro power plant to increase efficiency and reliability**
- **Modernization of the Sylmar converter station to improve reliability and access to hydro and other renewable energy from the Pacific Northwest**
- **Initiated Alternative Maritime Power (AMP) Program to reduce emissions from container vessels docked in the Los Angeles Harbor**



Castaic Pump Storage Plant



Combustion Turbine Peaker Units



HARBOR PEAKERS



VALLEY PEAKER



Valley Plant Repowering



Haynes Units 3&4 Repowering



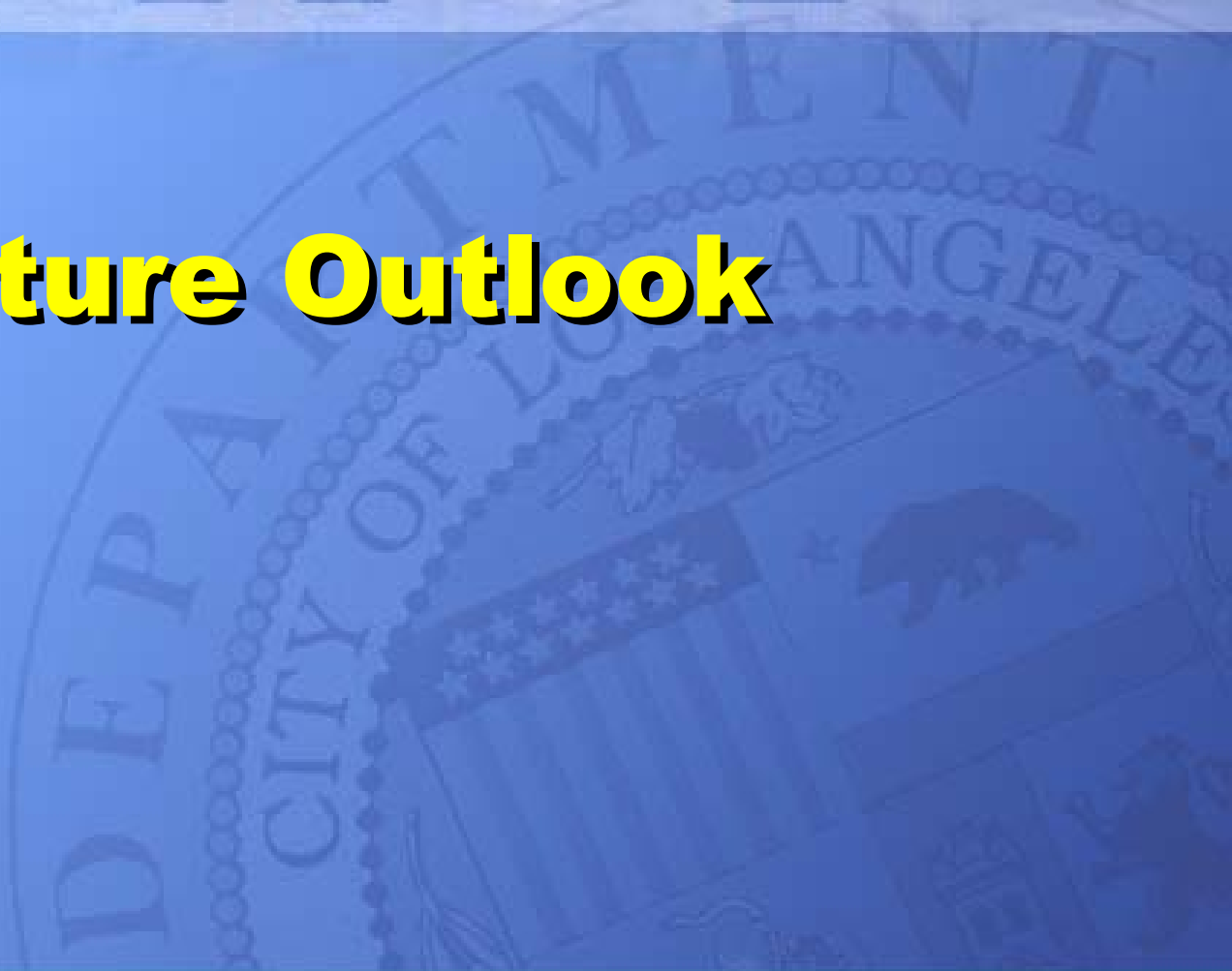
HAYNES GENERATING STATION
UNITS 3 & 4 REPOWERING PROJECT

PHOTO DATE: OCTOBER 14, 2003
FACING NORTH FROM UNIT 6





Future Outlook



Next Steps

- **Develop RPS**
- **Update IRP with inclusion of RPS**
- **Approval updated IRP by Board and City Council**
- **Issue RFP for procurement of new renewables**



Questions

&

Answers





Thank You!

